

Ensyn's Business

Our business:

Production of low-carbon, renewable fuels and chemicals from cellulosic biomass

Our business model:

Build-own-operate, with strategic alliances, plus licensing

Our growth strategy:

A platform – rapidly increase production capacity based on an anchor product and expand into additional products using that platform







Growth Strategy: Platform Technology & Anchor Product

CELLULOSIC **F**EEDSTOCK

PLATFORM TECHNOLOGY

COMMERCIAL ANCHOR PRODUCT



CELLULOSIC BIOMASS

"Advanced", nonfood feedstock



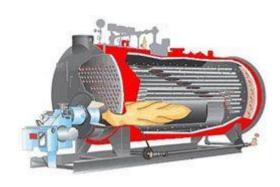
RTP®
FAST THERMAL
CONVERSION

Push maximum feedstock carbon into a liquid



FPBO (fast pyrolysis bio-oil)

Carbon backbone
preserved in liquid for
immediate use or
subsequent conversion

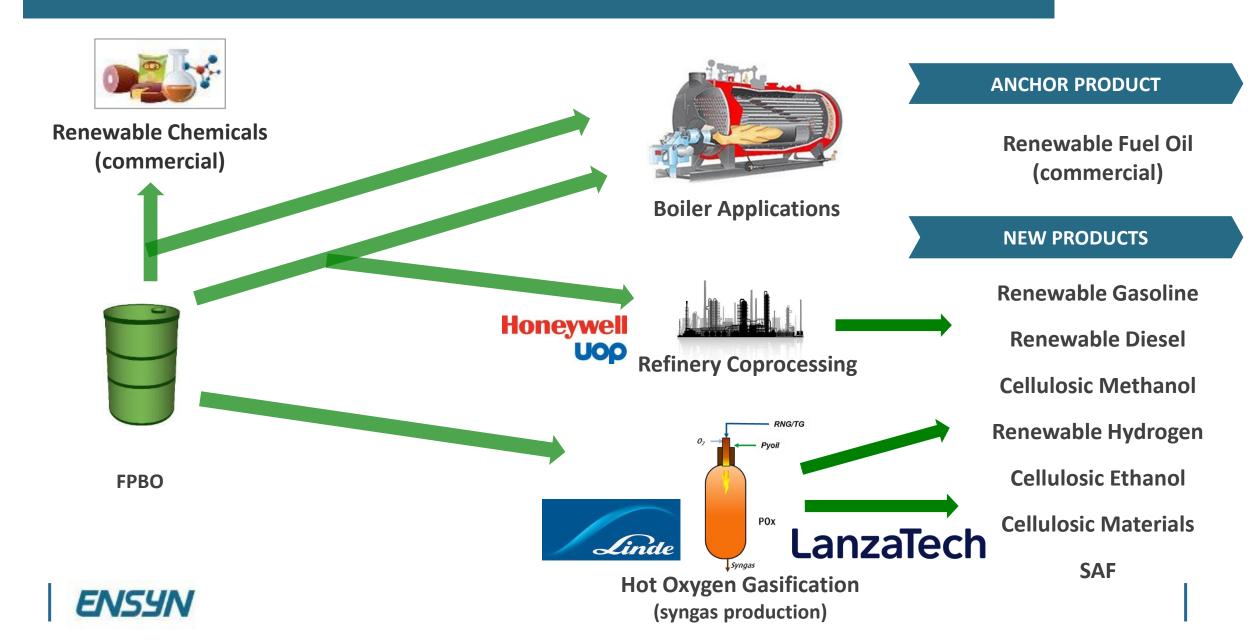


RENEWABLE FUEL OIL (heating and cooling)

Enables large immediate growth in FPBO production capacity for application in developing products



Anchor Product Enables Rapid Growth of New Products – Broad Platform



Alliances

FEEDSTOCK & PRODUCTION



Chemicals

KERRY







CONVERSION







Honeywell





Envergent













Ensyn emphasizes strategic alliances with global leaders across the value chain

Long Commercial History

Current RTP Energy Production

"Survival is the key element for success in Bioenergy"

- ✓ Ensyn incorporated in 1984 almost 40 years
- ✓ Continuous commercial production since 1989
- ✓ Eight commercial RTP units in operation in North America
- ✓ Over 80 years of unit operations
- ✓ Over 100M gallons of biocrude produced

Cote Nord, Quebec 10 M gpy Operating 5 years





Rhinelander, Wisconsin multiple units up to 1 M gpy
Oldest biomass unit
Operating 28 Years







Heating Applications

- ✓ Ensyn's biocrude a renewable, liquid fuel produced from solid biomass
- √ 30+ years experience of at Kerry's RTP operations in Wisconsin
- ✓ Wider commercialization now underway
- ✓ Memorial Hospital nearing 10 years of operation with 100% biocrude
- ✓ Used commercially or demonstrated at scale in a wide variety of thermal units - large institutional and commercial boilers, district energy plants, industrial boilers and furnaces
- ✓ A practical solution for large commercial and industrial entities to
 cost-effectively lower the carbon intensity of their thermal operations









Other Energy Applications – Enormous Demand

Refinery Co-processing

- ✓ Co-processing biocrude in the FCC unit (Fluid Cracker)
- ✓ Multiple demonstrations in operating refineries worldwide
- ✓ Yields comparable to normal refinery operations
- ✓ Regulatory clarification is the key issue
- ✓ Ensyn powerful competitive proprietary position
- ✓ Alliance with Honeywell UOP

Gasification/Synthesis Gas

- ✓ Production of key energy products from synthesis gas (syngas) via gasification of Ensyn biocrude
- ✓ Successful demonstration proven technical pathway
- ✓ Ensyn alliance with Linde and LanzaTech to develop commercial cellulosic ethanol, cellulosic materials & SAF

Advanced Cellulosic Renewable Gasoline and Diesel in Existing Refinery Infrastructure



Advanced Cellulosic Alcohols, Cellulosic Materials, SAF, Diesel and Hydrogen from FPBO Syngas



LanzaTech



Production Expansion Strategy

- ✓ Rapid expansion of FPBO production capacity driven by RFO markets
- ✓ Multiple heating oil projects under development in N. America and Brazil
- ✓ The design of scaled-up RTP plants is in progress: 2 to 4 x largest operating units
- ✓ Ensyn will leverage new production capacity to access broader commercial applications and products:
 - co-processing and gasification to produce cellulosic alcohols, renewable hydrogen, transportation fuels and SAF





Alliances for Project Development and Production

<u>USA</u>

✓ New alliance with CastleRock Green Energy (CGE) to develop and own production facilities in the USA

Brazil

√ 50/50 joint venture with Suzano to develop and own production facilities in Brazil

Canada

✓ Development through subsidiary Vyterra and strategic partners

Europe

✓ Targeted negotiations in progress









Project Development For Expansion of Production Capacity

SITE/LOCATION	FEEDSTOCK		PRODUCTION CAPACITY	DESCRIPTION
	TYPE	INPUT		
Maine, USA	Forest Residuals	400 bdtpd	20M gpy (RTP20)	✓ Permitted✓ Heating oil offtake✓ CGE partnership
Nova Scotia, CAN	Mill & Forest Residuals	200 bdtpd	10M gpy (RTP20)	✓ Zone permitted✓ Heating oil offtake✓ Vyterra development
Espirito Santo, Brazil	Eucalyptus Residuals	100 bdtpd & 400 bdtpd	5M gpy (RTP5) 20M gpy (RTP20)	✓ Permitted with Suzano✓ US Heating oil & other markets
MidWest/NW	Forest Residuals	400 bdtpd	20M gpy (RTP20)	✓ Under development✓ Incl. H2, EtOH & SAF



Summary: Expansion of Production Capacity For Emerging Products

- ✓ Alliances with CastleRock Green Energy (CGE) will allow at least 70 million gallons of production to come onstream over the next 2+ years, with additional projects to follow
- ✓ This new production capacity will initially service the

 "anchor" market heating oil but significant capacity

 can be migrated toward emerging markets
- ✓ Ensyn is working with Linde and LanzaTech to quickly demonstrate the profitable production of emerging products – *cellulosic EtOH*, *renewable H₂ and SAF*
- ✓ Newer projects include detailed design of scaled-up RTP projects with potential to enhance economics













